



**FY 2008 Alaska Food Coalition Mini-Grants  
Impact Study**

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**Alaska Food Coalition Program Manager**

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## **Executive Summary**

Alaska's food pantries, soup kitchens and shelters are in need of new or upgraded facilities and equipment. In a survey conducted by The Alaska Food Coalition, over 120 facility or equipment needs were reported by charitable food agencies across the state. The Alaska Food Coalition mini-grants for facility or equipment needs are one of the few resources available to help agencies make essential purchases or repairs to physical inventory.

This report is an overview of the history, process, awards, funding and future of the Alaska Food Coalition Mini-Grant Program. Information was collected from grantee agencies themselves and Alaska Food Coalition records to assess the efficacy of the mini-grants.

For the FY2008 grant cycle, nearly \$40,000 was distributed to 12 agencies across the state for capacity needs. Agencies were granted funds to purchase a variety of items from meal carriers to freezers and even a chemical fire suppression system.

When fund allocation for the mini-grants was reduced in FY 2007 by \$18,000 and the coalition was faced with drastically cutting the grant program, the Rasmuson Foundation stepped in with a \$20,000 grant to boost the funding levels to a level where impact could be effective.

The evidence from both this and previous studies of the grant shows that mini-grant funded charitable food distribution agencies overwhelmingly benefited from a small injection of cash to either restore or boost physical capacity. Whether the amount of, range or quality of food was affected for the organization, the end result was that clients received improved service from charitable food providers.

This report recommends that staff and officers pursue a continuation of this funding to keep this program successful for anti-hunger agencies across the state.

## **Alaska Food Coalition Overview**

The Alaska Food Coalition was founded in 1994 and has been supported primarily by state funding. Initially focused on direct services of emergency food across the state, the coalition has morphed into an organization focused on research and advocacy that will affect change in the anti-hunger network on a statewide level as well as an organization that provides networking and granting benefits to its member agencies.

The coalition consists of 68 organizations including state agencies, municipal and tribal governments, food pantries, food banks, other social service agencies and concerned individuals. The coalition is managed by one full-time employee under the direction of a four-person executive committee voted on by the membership every year at the Annual Meeting.

## **Mini-grant History**

### **Introduction**

The Alaska Food Coalition has been awarding mini-grants for nine of its 14 years of existence. Eighty awards totaling \$180,182.13 have benefited 58 agencies in various regions of Alaska.

Mini-grants are intended to help anti-hunger agencies expand their ability to distribute food by granting equipment and capacity purchases. Funds might be used to purchase small freezers or refrigerators to store food for distribution, purchase or repair basic equipment/kitchen appliances, etc. In 2001, the awards process was formalized and opened on a competitive basis to Alaska Food Coalition and non-Alaska Food Coalition members alike. All applicants are asked to complete an application form and read guidelines on submission (see Appendix 2). An independent review panel of five community leaders is involved in the determination of successful grant applications. The review process is guided by a review form (see Appendix 2). The amount awarded varies and for the FY2008 granting cycle, the maximum amount awarded was \$4,000.

This section presents basic information on funded applications for FY2008. The charts following give an indication of the geographic dispersal of awards and how they have been used. In the history of the grant program, the majority of mini-grants have been awarded to agencies in the Cook Inlet region, but the geographic dispersal of mini-grants is impressive. Of the twelve regional corporation areas in Alaska only three sparsely populated ones (Aleut, Arctic Slope and NANA) have not received awards at some point during the history of the program. Abstracts of funded applications from FY2008 can be found in Appendix 1.

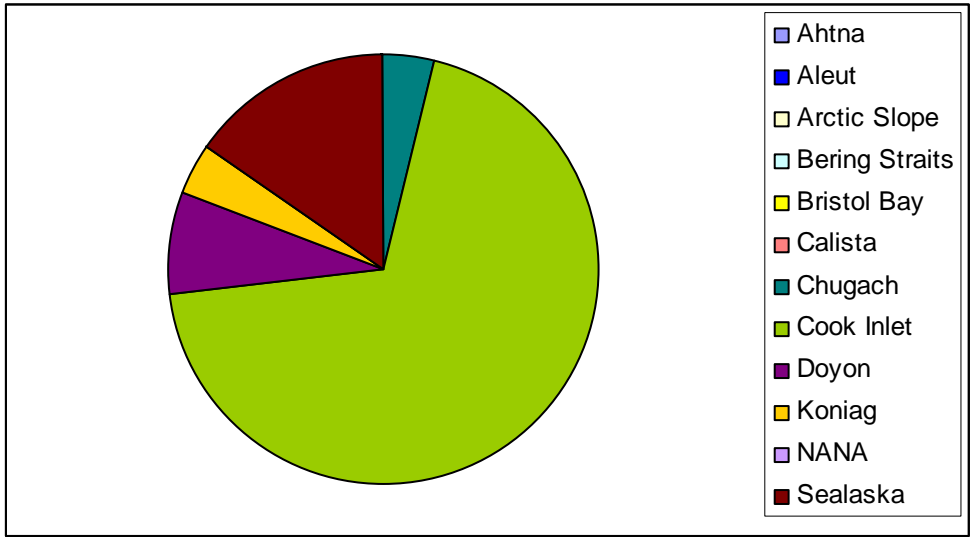
**Fiscal Year 2008**

<b>Agency</b>	<b>Amount Requested</b>	<b>Equipment/Facility Request</b>
Catholic Community Services	\$2,852	wet chemical fire suppression system
Palmer Senior Citizen's Center	\$3,010	meal carriers, mixer (2), toaster, food processor
Chugiak Eagle River Food Pantry	\$1,000.00	freezer (2)
He Will Provide Community Food Pantry	\$4,000	freezer and refrigerator
North Star United Methodist Church	\$4,000	stove and refrigerator
Boys and Girls Club of Southcentral AK-Woodland Park Clubhouse	\$1,739.98	refrigerator, freezer, shelving units, storage bins
Brother Francis Shelter-Kodiak	\$3,832	refrigerator, oven, microwave/ovenhood
S/A Mat-Su Valley Corps	\$1,395	freezer (2) and refrigerator (1)
Catholic Social Services	\$3,551	refrigerator, freezer (3),
Kenai Peninsula Community Care Center	\$4,000	wiring for shed and small refrigerator
Kenai United Methodist Church of the New Covenant Food Pantry	\$4,000.00	new shelving
Willow Area Seniors	\$4,000	commercial kitchen

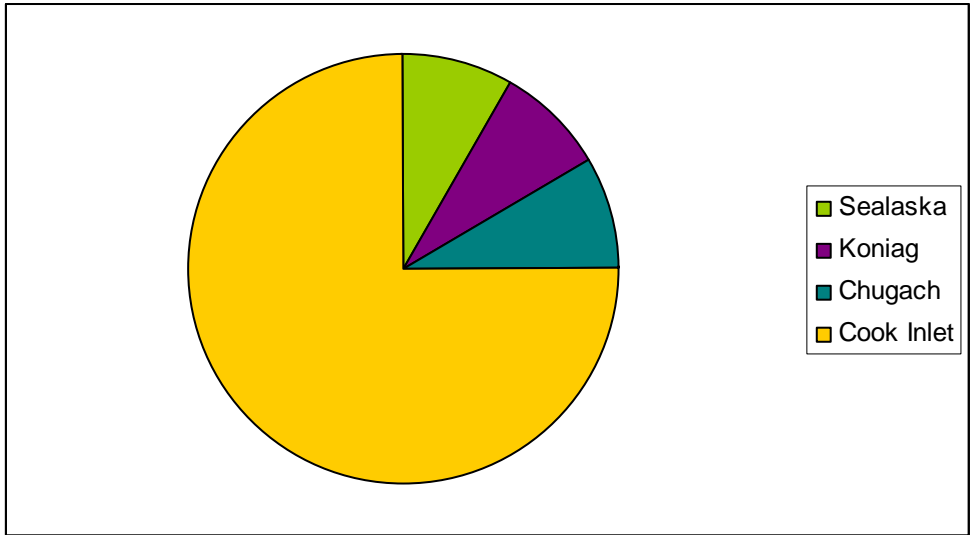
**Award Averages**

Cash total of all awards	\$37,380
Number of awards	12
Average per award	\$3,115

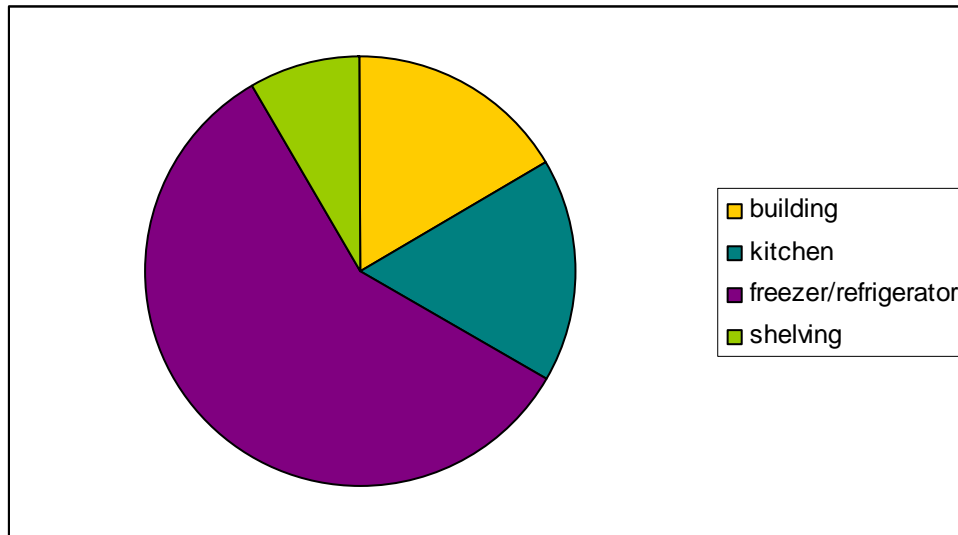
**Applicants by Region**



**Awards by Region**



## Award Types



## Process

The FY08 grant cycle was the fourth year for our formal application and review process. In late July, notice of the grant was sent to all anti-hunger agencies in the state and media was contacted as well. Applicants had approximately eight weeks to complete their application, with the deadline occurring on September 30, 2007. Once all applications were received, they were prepared for the review committee. Our review committee this year included the following individuals:

### **Jonathon Anderson**

Associate Professor of Public Administration, University of Alaska Southeast

### **Carolyn Smith**

Nurse, Bristol Bay Regional Native Association

### **Sue Brogan**

Volunteer Coordinator, United Way of Anchorage

### **Tracey Burke**

Assistant Professor of Social Work, University of Alaska, Anchorage

### **Ricardo Lopez**

Program Assistant, Rasmuson Foundation

Reviewers received applications and review forms (see Appendix 2) in late October and had until mid-December to get the reviews completed and returned. Awardees were notified by phone in early January. The coalition members were notified of the winners in late January.

Once notified, awardees completed a memorandum of agreement for the funds and cut a check for the amount funded. All 12 agencies were awarded the complete amount they requested. Agencies have until the end of May to turn in receipts for expenditure of grant funds.

## **Mini-grant Testimonials**

### **Introduction**

Mini-grants are awarded to agencies whose projects will not only make a difference to their operation but also to agencies whose projects will positively impact the communities they serve. In short, mini-grants are awarded to projects which move the anti-hunger network closer to eliminating hunger in Alaska. In this section, a few agencies relate in their own words how the mini-grants have helped their organizations as well as their communities.

### **Chugiak Eagle River Food Pantry**

*Amount: \$1,000*

*Purpose: Freezers (2)*

*With the mini-grants, we were able to purchase two freezers. We are now able to store and keep leftover baked goods longer. This is helpful as the amount we receive each week varies. Now, we can keep goods to cover the times when our donations are low.*

### **Kenai Peninsula Community Care Center**

*Amount: \$4,000*

*Purpose: Wiring for a shed and purchase of small refrigerator*

*The monies that we received have helped to pay for the electrical work to the new shed that United Way built. In that shed we have two very large chest freezers in which to keep food and road-kill moose. This has greatly improved our access to the food supply which we had previously stored away from the campus in one of our homes about 11 miles away. Having the food storage on campus is beneficial for all the residential programs.*

### **Palmer Senior Citizens Center**

*Amount: \$3,010*

*Purpose: meal carriers, mixers (2), toaster and food processor*

*The majority of the items that were purchased with this grant were home-delivered meal bags that will assist us in keeping the hot meals hot and the cold meals cold when we deliver meals to homebound individuals. The other items purchased include a new mixer and a Cuisenart. These items replaced an older mixer and Cuisenart that were not working properly. We won't increase the number of homebound clients we serve, but the food they will be getting will be kept warmer, which is not only an issue of taste but also of food safety.*





**Kenai United Methodist Church of the New Covenant Food Pantry**

*Amount: \$4,000*

*Purpose: earthquake-proof shelving*

*[We at] the Kenai United Methodist ... feel that the shelving will enhance our ability to provide those in need in our community. The pantry staff is delighted with the newly acquired space and ease of usage.*





## **Mini-grants – Impact of Rasmuson Foundation Funds**

The evidence is glaring: anti-hunger agencies have immediate capacity-building needs that the mini-grant program has successfully supported for nearly 10 years. When funding for the program dropped in 2007, the Rasmuson Foundation graciously stepped in to rebuild the funds. The match of \$20,000 was a vital part of the success of the mini-grant program this year.

In addition to the \$20,000 in funding from Rasmuson, the coalition contributed \$10,000, giving a total of \$30,000 in funding for the FY08 cycle. This year's grant cycle attracted more applicants; the FY07 cycle garnered 17 applications and FY08 had 26, a 50%

increase. A possible increase in applicants could be attributed to the change in the maximum for dollars requested. The amount available for each award went from \$2,000 to \$4,000 for FY08.

With the flexibility in award amounts, a total of 12 agencies received requested funds. Due to the high quality of the applications and the apparent need, AFC was able to adjust some other spending in order to increase their portion from \$10,000 to almost \$18,000, thus increasing the total amount given to nearly \$38,000. This adjustment came when, after analyzing the scores it was obvious that there were more deserving organizations than there was allocated money and the budget was stretched to get all 12 agencies funded.

The evidence presented in this report illustrates the effectiveness mini-grants have had on grantee agencies and their communities. Specifically, the mini-grants have enabled anti-hunger agencies to distribute not only more food but a wider variety and better quality food. The impact this has had on the welfare of communities can be seen on the individual level as well as a whole community level.

## **Mini-grants and The Alaska Food Coalition**

The mini-grant awards underscore the coalition's commitment to physical capacity building. The Capacity-building Project<sup>1</sup> being undertaken by the coalition is a comprehensive study of the anti-hunger system in Alaska, and attempts to identify gaps in service and make recommendations for expansion of existing anti-hunger agencies. In the next year, the coalition will be working on a pilot project to help find finding for large capacity needs in 7 of the most active and sustainable organizations.

The mini-grant awards illustrate to potential financial backers of the project that the Alaska Food Coalition is dedicated to the physical needs of anti-hunger agencies across the state. In addition, the mini-grant awards process permits the coalition to gauge the seriousness of physical capacity needs across Alaska as well as understand the types and dispersal of need.

## **Conclusion**

In conclusion, the mini-grant awards provide measurable benefits to the coalition, the anti-hunger agencies that receive them and the communities they serve. The coalition's consistent message of building physical capacity is maintained through the annual awards and the data gathered from applications, permits a better understanding of the situation regarding agency facilities and equipment. Throughout the responses from grantees and in the media stories, qualitative data shows that mini-grants not only positively impact food distribution but also demonstrates that the benefits are sustainable. It is imperative that the coalition continue to work toward finding funding sources to support this program.

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<sup>1</sup> For more information see: 'Physical Capacity Data of Charitable Food Programs in Alaska' and 'Capacity-building Project – 2007 Results', available from: <http://www.alaskafood.org/research.shtml>

Finally, the mini-grants highlight one of the coalition's organizational strengths - that it has an established ability to administer effective grants to restore and boost physical capacity among anti-hunger agencies in Alaska - and that it is the appropriate organization to be funded to undertake such work.

## **Appendix 1 – Grantee Abstracts**

### **Fiscal Year 2008**

#### **Palmer Senior Citizen's Center**

The Palmer Senior Center needs to purchase 12 heated home-delivery carriers, two Kitchen Aide mixers, one Cuisinart Toaster and one Cuisinart Food Processor.

#### **Catholic Community Services**

This grant application request funds to replace the dry chemical suppression system in the Haines Senior Center kitchen with a wet chemical fire suppression system.

#### **S/A Mat-Su Valley Corps**

The project we are proposing is to purchase two freezers and one refrigerator. From 2005-07, we have seen an increase of cases in the valley and surrounded areas. We have been using freezers and refrigerators to their capacity and we need an adequate space for frozen and refrigerated foods. We need to replace some to keep the products and meats at the required temperatures.

### **Kenai United Methodist Church of the New Covenant Food Pantry**

The proposed project would consist of building permanent, earthquake-proofed shelving units, specifically designed to fit our space requirements. The shelving units would allow for maximum utilization of the Food Pantry room and allow for greater storage of food products in order to better meet the needs of our clients.

### **Boys and Girls Club of Southcentral Alaska-Woodland Park Clubhouse**

The Woodland Park Clubhouse of the Boys and Girls Clubs of Southcentral Alaska is seeking funding to replace a refrigerator unit, a freezer unit and to purchase shelves and storage bins in support of current anti-hunger programs operated through the Club.

### **He Will Provide Community Food Pantry**

Our refrigeration and freezer space is extremely limited and currently antiquated. We currently have an old donated refrigerator without a door and donated freezer with limited storage for perishable foods, such as dairy products and fresh vegetables and frozen foods. All refrigerated and frozen foods offered are limited due to restricted space. The mini-grant would allow us to purchase a commercial 49-cubic foot, glass-front freezer and a 15-cubic foot, glass-front refrigerator. These purchases will double and improve our storage capacity of perishable food, provide clients with a safe and sanitary access to foods and operate in a more efficient capacity.

### **Catholic Social Services**

Catholic Social Services is applying for funding for St. Francis House, Clare House and Charlie Elder House, three programs that address hunger and homelessness. The request is to purchase a commercial refrigerator for the St. Francis House food pantry, two chest freezers for Clare House and a freezer for Charlie Elder House.

### **Chugiak Eagle River Food Pantry**

We propose replacing our chest freezer with two upright freezers. Our current chest freezer is from August 1997. It has a capacity of 25 cubic feet. We are asking for money to help purchase to upright freezers with a capacity of 20.3 cubic feet. In addition to more storage ability, the newer models will be more energy efficient.

### **North Star United Methodist Church**

Our proposed project includes replacing kitchen equipment, specifically the stove, refrigerator, and ovens in order to have a soup kitchen for the Nikiski Community. At present, the only soup kitchen is approximately 30 minutes away by car and there is no free transportation.

### **Kenai Peninsula Community Care Center**

Our need at this time is to acquire funds to wire a shed that house two large chest-type freezers. With the funding support, we would also like to purchase a small refrigerator to keep medications in.

### **Brother Francis-Kodiak**

We at the Brother Francis shelter have been in business of feeding and sheltering people for 16 years. The grant in which we are applying for will provide us with a new range/oven and 3 new refrigerators which are badly in need of replacing. The energy efficiency of the new appliances will save the shelter money in the long run. Many donations of food come in from the community of Kodiak. Much of it is already prepared. This is an instance where a microwave oven is needed. Our current kitchen microwave oven is in need of replacing. The new microwave will not only replace the old one, but will double as an overhead oven hood as well. This will eliminate smoke odors within the building.

### **Willow Area Seniors**

The equipment we are requesting is Electric Chafers Dishes to keep the food on the buffet line hot and at a safe temperature. The same with the chiller for the cold (salad) type food. The electric heaters are for use with the old-style chafers. The equipment is portable and will be used now and then taken to our new facility with it is finished.

## **Appendix 2 – Forms**



### **FISCAL YEAR 2008 MINI-GRANT APPLICATION**

#### **Part 1**

*Please complete the following information.*

- i. Date of application: \_\_\_\_\_
- ii. Name of individual writing this request: \_\_\_\_\_
- iii. Name of person to contact regarding this request: \_\_\_\_\_
- iv. Organization: \_\_\_\_\_
- v. Address: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_
- vi. Phone and Fax numbers: \_\_\_\_\_
- vii. E-mail: \_\_\_\_\_
- viii. Total cost of project: \$ \_\_\_\_\_
- ix. Amount requested from The Alaska Food Coalition: \$ \_\_\_\_\_

**THE DEADLINE FOR APPLICATIONS IS SEPTEMBER 30, 2007**

**Part 2 – Abstract and Essential Criteria**

- a. ***Please give an overview of your proposed project. Please mention what the funding would be used for and explain how this funding will help your agency fight hunger. Please be sure to identify the equipment needed for the project and a project timeline.***

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- iii. Will the agency provide 20% of the total project costs, either in the form of funding or an in-kind donation? Yes  No

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- iv. Was the agency awarded an Alaska Food Coalition mini-grant in fiscal year 2007 (July 2006 - June 2007)? Yes  No

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**Part 3 – Project Review Criteria**

- a. *Please answer the following questions regarding your proposed project.*

- i. For what purpose are you requesting grant support?

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- ii. Explain to what extent the proposed project will allow your agency to distribute more or different foods, or in the case of repair work, maintain your current level of operation.

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- iii. Describe the need which caused you to write this request. Please refer to a demonstrated, specific need (example: a dramatic increase in food pantry's client load over a short period of time).

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- iv. Explain how the proposed project is central to your agency's work of feeding hungry Alaskans.

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ii. Explain the demonstrated community need that is met by your agency.

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iii. Discuss what community support exists for your agency. For example, does your agency utilize volunteers from its community? Is your agency supported financially by its community?

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iv. Does your agency collaborate with others in anti-hunger work? Please explain.

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v. How does your agency fit into the anti-hunger effort in your community? Are there other agencies that do similar work in your area?

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**Part 5 – Supplemental Material**

***Please answer the following questions regarding the supplemental material you have enclosed with your proposal.***

Have you enclosed?

i. Budget documentation? **(Required)** Yes  No

What type? (Examples: Copy of advertisement for proposed piece of equipment, bid from contractor, etc)

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ii. Letters of support? **(Required)** Yes  No

How many and from whom?

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iii. Any other materials? Yes  No

What materials?

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## **FISCAL YEAR 2008 MINI-GRANT APPLICATION GUIDELINES**

### **Overview**

The Alaska Food Coalition is funding mini-grants of up to \$4,000 to agencies involved in fighting hunger in Alaska. The funds are for capacity-building purposes only. The Alaska Food Coalition will only fund capital projects with a long-term impact on an agency. This could include purchasing a new piece of equipment or repairing damaged equipment. The Alaska Food Coalition is primarily interested in funding projects which will lead to more hungry people getting fed and/or improves the quality of food being distributed to hungry people. In the case of emergency repair work, the Alaska Food Coalition will also fund projects which are designed to prevent people from going hungry. Applications seeking to cover operating costs such as the payment of utilities will not be considered.

The Alaska Food Coalition is requiring that applying grantees supply 20% of the total project costs through local fundraising or in-kind donations. For example, agencies could request \$4,000 of a \$5,000 project from the AFC. In their application, they should make clear their plan to supply the remaining \$1,000. This \$1,000 could be in terms of cash raised from other sources or through an in-kind donation such as labor.

The Alaska Food Coalition is also requiring that agencies submit supplemental material with their application. This material should include budget support and documentation and at least one letter of support. See below for more information on the supplemental materials.

This fiscal year The Alaska Food Coalition is funding seven mini-grants.

### **Application Procedures**

To apply for a fiscal year 2008 mini-grant, agencies should first confirm their proposal fulfills the four essential criteria discussed below. If they are confident that the proposal satisfies these criteria, an agency should proceed with its application. Agencies should fill out and return the fiscal year 2008 application to the Alaska Food Coalition by September 30, 2007. This application is available in hard copy by mail, on the Alaska Food Coalition website, [www.alaskafood.org](http://www.alaskafood.org), and via email from the Alaska Food Coalition Manager. Applications may be handwritten, but we would prefer applicants to request an electronic application so they can type in their responses. In addition to the completed application, agencies should submit supplemental material including letters of support and documentation supporting their proposed budget.

Completed applications can be returned to the Alaska Food Coalition Manager by mail, fax, email or hand.

Mailing address:

Alaska Food Coalition Manager  
c/o Food Bank of Alaska  
2121 Spar Avenue  
Anchorage, AK 99501

Fax number: (907) 277-7368

Email address: [afc@foodbankofalaska.org](mailto:afc@foodbankofalaska.org).

Please address all correspondence to the Alaska Food Coalition Manager.

### **Essential Criteria**

There are four criteria that must be satisfied for an application to be considered for funding by the Alaska Food Coalition. Applications which do not meet these four criteria will not be reviewed further and the Alaska Food Coalition will decline to fund them. If you have any questions about whether a specific agency or project satisfies these three essential criteria, please contact the AFC Manager.

Essential criteria:

- i. Is the agency involved in anti-hunger work?
- ii. Is the funding requested for a capital project that will have long-term impact on the agency's ability to feed hungry people?
- iii. Will the agency provide 20 percent of the total project costs, either in the form of funding or an in-kind donation?
- iv. Was the agency awarded an Alaska Food Coalition mini-grant in fiscal year 2007 (July 2006 - June 2007)?

### **Supplemental Materials**

In order to more thoroughly and fairly review grants, the Alaska Food Coalition is requesting that all applicants submit at least two supplemental materials. One of these required materials is budget documentation. This could include copy of an advertisement or a manufacturer or contractor's price quote. The budget documentation should highlight a specific product and make clear how the agency intends to access that product (i.e. where the agency will purchase the product or who has been contracted to do the repair work). In addition, estimated times of delivery or completion should be included.

The other required material is a letter of support. You are only required to submit one letter of support but you are welcome to submit as many letters as you feel appropriate. Letters of support should indicate support both for your program in general and for your proposed project in particular. The mini-grants will be reviewed by a team of reviewers across Alaska. Reviewers may not be familiar with your agency or its work. The letters of support are an opportunity to educate the reviewers about your program, its work and its reputation in the community. Letters of support may be written by local officials knowledgeable about your program, representatives from agencies with whom you collaborate or clients and volunteers of your program.

### **Helpful Hints**

The Alaska Food Coalition is most interested in straightforward capital projects which will increase an agency's capacity to feed hungry Alaskans. Projects such as purchasing a new refrigerator which will allow a food pantry to distribute fresh dairy items are the sorts of projects that will be most favorably reviewed.



In general, applicants are advised to focus their proposal on one significant item rather than several smaller items, unless these items are very closely related by a common theme. Applicants should make a case as to why their proposed project will help fight hunger in Alaska. Specifically, they should discuss how their proposal will help them offer more and/or better foods to people in hunger. If they are applying for funds for repair work, they should explain how their proposal will help them prevent additional people from going hungry.

Once again, applicants should keep in mind that the reviewers may not be familiar with their program. Therefore, both in the application and in the letters of support they should feel free to discuss their agency, its work, and its role in their community. Keep in mind that The Alaska Food Coalition will look most favorably on agencies which are financially stable, receive strong community support and meet a demonstrated need (related to anti-hunger work) in their community. **THE DEADLINE FOR APPLICATIONS IS SEPTEMBER 30, 2007**

## Mini-grant Review Form FY 2008

### Part 1 - Essential Criteria

The **first three** questions must be answered in the **affirmative** and the **fourth** in the **negative** in order to continue with the review process. Applications that do not meet these four criteria are ineligible for further consideration and cannot receive funding from The Alaska Food Coalition.

1. Is the agency involved in anti-hunger work?

Yes  No

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2. Is the funding requested for a capital project that will have long-term impact on the agency's ability to feed hungry people?

Yes  No

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3. Will the agency provide 20 percent of the total project costs, either in the form of funding or an in-kind donation?

Yes  No

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4. The agency was awarded an Alaska Food Coalition mini-grant in fiscal year 2007 (July 2006 - June 2007).

Yes  No

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### Part 2 - Review Criteria

**Please score the application in regard to the following questions. Please be sure to score each question based on the total possible number of points. Some questions are to be scored on a scale of 1-20, some on a scale of 1-10 and some**

**on a scale of 1-5. Please note the scoring instructions for each question. In every question a score of 1 is the lowest possible score and the highest number indicates the highest possible score.**

**There is space after each question for you to make comments. These comments will provide useful information on future applications for agencies which do not get funded.**

- a. To what extent will the proposed project allow the agency to distribute more or different foods, or in the case of repair work, maintain their current level of operation?

**Please score this question on a scale of 1-20.**

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**Rating (1-20): \_\_\_\_\_**

- b. Is there a demonstrated need for the proposed project?

**Please score this question on a scale of 1-10.**

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**Rating (1-10): \_\_\_\_\_**

- c. Is the proposed project central to the agency's work of feeding hungry Alaskans?

**Please score this question on a scale of 1-10.**

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**Rating (1-10): \_\_\_\_\_**

- d. Does the agency provide a reasonable project budget with documentation?

**Please score this question on a scale of 1-10.**

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**Rating (1-10): \_\_\_\_\_**

**QUESTIONS a – d TOTAL ( /50): \_\_\_\_\_**

- e. What is the history of the agency? How long has it been in existence and how stable is it? How long has it been involved in fighting hunger and how stable is this aspect of its operation? *Please base your score on all of the above. For example, a church that is stable financially and has a long history, but only recently began anti-hunger work, might not score as highly as a similar church which has operated a successful food pantry for years.*

**Please score this question on a scale of 1-10.**

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**Rating (1-10): \_\_\_\_\_**

- f. Is there demonstrated community need for the services provided by this agency?

**Please score this question on a scale of 1-10.**

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**Rating (1-10): \_\_\_\_\_**

- g. Is there community support for the agency?

**Please score this question on a scale of 1-10.**

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**Rating (1-10): \_\_\_\_\_**

- h. Does the agency collaborate with others in anti-hunger work?

**Please score this question on a scale of 1-5.**

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**Rating (1-5): \_\_\_\_\_**

i. Is the agency central to anti-hunger work in its community?

**Please score this question on a scale of 1-5.**

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**Rating (1-5):** \_\_\_\_\_

**QUESTIONS e - i TOTAL ( /40):** \_\_\_\_\_

**QUESTIONS a - d TOTAL ( /50):** \_\_\_\_\_ (from Page 3)

**GRAND TOTAL ( /90):** \_\_\_\_\_